

**UNRESTRICTED MINUTES OF THE ALEXANDRA PALACE AND PARK BOARD
TUESDAY, 21 JUNE 2011**

Councillors *Cooke (Chair), *Hare, *Peacock, *Scott, *Stewart (Vice-Chair),
*Waters and *Williams

Non-Voting *Val Paley, Mike Tarpey and *Nigel Willmott
Representatives:

Observer: *David Liebeck

Also present:

Mr A. Gill – Interim General Manager – Alexandra Palace
Mr I. Harris – Trust Solicitor
Ms H. Downie – Head of Finance – Alexandra Palace
Mr M. Evison – Park Manager – Alexandra Palace
Ms Rebecca Kane – Managing Director – Alexandra Palace Trading Limited (APTL)
Ms J. Parker – Director of Corporate Resources – LB Haringey
Mr M. Hopson - Physical & Area Regeneration Manager – LB Haringey
Mr C. Hart – Committee Manager (Clerk to the Board) LB Haringey

**MINUTE
NO.**

SUBJECT/DECISION

APBO100.	<p>APOLOGIES FOR ABSENCE</p> <p>Apologies for lateness were received from Councillors Peacock and Williams, and for absence from Mike Tarpey.</p> <p>NOTED</p>
APBO101.	<p>URGENT BUSINESS</p> <p>The Chair advised there had been no items of urgent business. The Clerk advised that there were three 'TO FOLLOW' items – and reasons for lateness would be given for items 7 and 12 during introduction of each item.</p> <p>NOTED</p>
APBO102.	<p>DECLARATIONS OF INTEREST</p> <p>The Chair asked if there were any declarations of interests.</p> <p>Councillors Peacock and Waters declared personal and prejudicial interests as Members of the LB Haringey's Planning Sub-Committee. Councillors Hare and Scott declared possible personal and prejudicial interests as occasional substitute members of the LB Haringey's Planning Sub-Committee.</p> <p>The Chair also advised for the record that all Members of the Board had now completed their Trustee declaration/conflict of interests, and code of conduct forms and 6 had been returned to the Interim General Manager, with the</p>

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	<p>remaining form to be returned this evening. The Chair commented that this was part of the newly agreed and produced governance arrangements and welcomed this process as part of the overall governance and management of Alexandra Palace.</p> <p>NOTED</p>
APBO103.	<p>QUESTIONS, DEPUTATIONS OR PETITIONS : TO CONSIDER ANY QUESTIONS, DEPUTATIONS OR PETITIONS RECEIVED IN ACCORDANCE WITH PART 4, SECTION B29 OF THE COUNCIL'S CONSTITUTION</p> <p>Nil items</p>
APBO104.	<p>GOVERNANCE UPDATE</p> <p>The Chair asked for a brief introduction of the report.</p> <p>The Interim General Manager – Mr Gill advised that the report gave an update to the progress in implementing a number of the Board's previous resolutions on Governance and Future Vision, and that as much of the activity described therein was work in progress by officers under delegated or specific authority, the Board was simply asked to note its contents.</p> <p>(Councillor Peacock arrived at 19.40hrs)</p> <p>Mr Gill advised that the Charity Commission had been engaged regarding the possibility of having a single Alexandra Park and Palace Statutory Advisory Committee, and Alexandra Palace and Park Consultative Committee, and Para 6.6 detailed this matter and the Commission's initial thoughts to interpret them in addressing the question of whether one committee was feasible. There had been two informal joint meetings and arrangements were being made for the respective Chairs to meet to review the joint meetings and consider the recommendations of interested stakeholders. Mr Gill added that he had acceded to a request by the Chair of the CC Working Group (Colin Marr) to inform the Board that Mr Marr did not go along with the views expressed by the Interim General Manager and that the group wanted to meet again and review its position. Until that review had taken place there should be no assumption of support from the Consultative Committee for any formalisation of the joint working arrangements.</p> <p>Mr Gill had offered his support for the Working Group's desired way forward and he advised the Board that it may wish to await its findings before it considers the matter again.</p> <p>Mr Gill advised that the Charity Commission in essence advised that whilst the scope of the ambit of the Alexandra Park and Palace Statutory Advisory Committee could possibly be reviewed and widened, its membership as such could not be varied in terms of the prescribed persons who sat and would make decisions of the SAC. The Trust Solicitor – Mr Harris concurred with the comments of Mr Gill and advised that as regards the terms of the 1985 Act in relation to the establishment and membership of the SAC, the Commission was clear that the core membership of the SAC could not be varied other than by primary legislation.</p>

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	<p>In response to a number of points of clarification from Members Mr Gill advised that the Commission would be further specifically consulted in relation to the issue of allowing 'attendees' and their exact role, as well as asking for a clear definition of membership.</p> <p>(Councillor Williams arrived at 19.47hrs).</p> <p>The Chair then summarised and it was:</p> <p>RESOLVED</p> <ol style="list-style-type: none">i. That the progress to date in implementing a number of previous resolutions on Governance and Future Vision outlined in the report be noted; andii. That further reports on the matters covered in the report be considered at future meetings of the Board together with a report back in relation to the issue of seeking the Charity Commission's specific clarification in relation the membership and participation at the Alexandra Park and Palace Statutory Advisory Committee and its recent comment of allowing possible 'attendees' and their exact role, as well as asking for a clear definition of membership variation.
APBO105	<p>PARK UPDATE</p> <p>Councillors Peacock and Waters, having previously declared personal interests as members of the LBH Planning Committee, abstained from the above resolutions.</p> <p>The Chair asked for a brief introduction of the report.</p> <p>The Park Manager Alexandra Palace – Mr Evison gave a succinct update of general park management issues and an overview of progress regarding the tenants, as detailed in the circulated report.</p> <p>Mr Evison gave reference to the recent Grounds Maintenance Contractor's recently undertaken customer survey regarding the park and their service, which had been web-based and was circulated to all members of the Advisory Committee and Consultative Committee (38 individuals in total), with Members representing groups such as resident's associations being encouraged to pass the link on. Mr Evison reported that eleven individuals responded to the questionnaire which was quite a poor response though the comments received had been largely positive, with almost all responses satisfactory, good or very good.</p> <p>The Chair commented that in respect of the low response to the survey this was somewhat worrying and disappointing from a community response view point in terms the interest of the local community and that this would have been an excellent opportunity for local people to give their views on the priorities and positive image of the Park, given that there was often local criticisms of how the Palace and park were managed. Councillor Waters, in sharing the Chair's views, commented that both Committees' representatives could, and should indeed do more to encourage participation and response from their individual members as</p>

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with representation came responsibility to respond positively, and just not negatively, to matters relating to the Palace.

Mr Evison commented that the 11 responses had been the most given in 3 years of such consultations.

The Chair felt that given the huge network within the 38 representative groups on both bodies and less than a third response from the 38 groups the Board should express its disappointment and that this be conveyed to both bodies.

The Managing Director Alexandra Palace Trading Limited – Ms Kane – advised that in her view that the social and media sites connected now to the Palace were an extremely useful tool and should be utilised in order to glean responses to such surveys and that these were well viewed and commented at.

The Chair felt that it was vital to take on board users' views as well as representative groups as it was evident that there had been little or no interest expressed from the representative groups. In response to clarification from Mr Liebeck the Chair commented that whilst Association secretaries could be contact it was job of appointed representatives to act as a conduit to spread the word, and reiterated Councillor Waters' comment that with representation came responsibility to inform.

In relation to planning application matters Mr Evison advised of the reference from the joint informal SAC/Consultative Committee, and the SAC meetings of 31 May 2011(attached under agenda item 8 – (ii) & (iii) Minutes in relation to the Coronation Sidings development, and a proposal for the Muswell Hill Entrance, and their advice that the Board re-consider its decision of 9 May 2011 in relation to Coronation sidings and formally objects to proposed planning application, and also agrees to the Muswell Hill entrance application.

Councillors Peacock and Waters, having declared personal and prejudicial interests in the items took no part in the discussion.

The Interim General Manager – Mr Gill referred to the appended letter to the report which had set out the Board's views of 9 May 2011 to make a representation regarding the planning application for the Coronation Sidings development, and requested section 106 funds to carry out a planting scheme on the park side of the development, and requesting that the developer provided trees, shrubs, and/or climbing plants on their land, and the proposed colour scheme blends into the landscape.

The Chair asked if there were any comments from Board Members.

The Board undertook a brief discussion in this respect – the main points being;

- Whether there was now a need to readdress the Board's decision of 9 May 2011 to reconsider and oppose the planning application on the grounds of the potential effect of the development on the views of the Park;
- Whether Members and individual groups should respond directly and individually on the application;
- Whether the Board was able to, legally, object to the application, and if so

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on what grounds:

In response to the points raised the Trust Solicitor – Mr Harris advised that should the Board be minded to formally object to the application then the decision of the Board of 9 May 2011 should be varied so that the Board's primary position is one of a formal objection to the proposed planning application for the development at Coronation Sidings on the grounds that the scale of the development would spoil and blight the existing views from Alexandra Palace, and that its decision of 9 May 2011 remain as its secondary position and re-forwarded to the LB Haringey as a caveat for consideration by the LB Haringey in the event that the proposed planning application be granted approval.

The Chair then summarised and it was:

RESOLVED

- i. that the contents of the report be noted;
- ii. that in respect of proposed replacement of the roof of the Muswell Hill pedestrian bridge, and the endorsement of the joint informal meeting of the Advisory and Consultative Committees of 31 May 2011 respectively and the formal resolutions of the Advisory Committee to the proposals, that confirmation of, and endorsement be given to the proposed roof replacement;
- iii. that having considered the advice of the joint informal meeting of the Alexandra Park and Palace Advisory Committee and Alexandra Palace and Park Consultative Committees, and the formal resolutions of the Alexandra Park and Palace Advisory Committee of 31 May 2011 that the Board should object to the proposed development at Coronation Sidings, and requesting that this Board reconsiders its previous decision of 9 May 2011, and accepts the decision and advice of both the informal meeting of the Alexandra Park and Palace Advisory and Alexandra Palace and Park Consultative Committees, and the Alexandra Park and Palace Advisory Committee to formally object to the planning application, following consideration of the advice and having reviewed the concerns expressed, together with those of local residents and stakeholders, that its decision of 9 May 2011 with regard to proposed planning application for development at Coronation Sidings, the decision of the Board of 9 May 2011 be varied so that its primary position is one of a formal objection to the proposed planning application for the development at Coronation Sidings on the grounds that the scale of the development would spoil and blight the existing views from Alexandra Palace;
- iv. that the decision of the Alexandra Palace and Park Board of 9 May 2011 to make a representation regarding the planning application for the Coronation Sidings development, and request section 106 funds to carry out a planting scheme on the park side of the development, and requesting that the developer provides trees, shrubs, and/or climbing plants on their land, and the proposed colour scheme blends into the landscape, remain as its secondary position and re-forwarded to the LB Haringey with resolution (iii)

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	<p>above as a caveat for consideration by the LB Haringey in the event that the proposed planning application be granted approval;</p> <p>v. that the Chair of the Board be authorised to approve the IGM's letter to the Planning Authority communicating the above resolutions (iii) and (iv); and</p> <p>vi. that in respect of the recent Grounds Maintenance Contractor's undertaken customer survey regarding the park and their service, which had been web-based and was circulated to all members of the Advisory Committee and Consultative Committee (38 individuals in total), given the huge network within the 38 representative groups on both bodies and less than a third response from the 38 groups (11 in total) the Board expresses its disappointment at this response and that this be formally conveyed to both bodies.</p> <p>Councillors Peacock and Waters, having previously declared personal and prejudicial interests as members of the LBH Planning Sub-Committee, abstained from the above resolutions.</p>
<p>APBO106.</p>	<p>UPDATE REPORT - ALEXANDRA PALACE AND PARK REGENERATION WORKING GROUP - TO FOLLOW</p> <p>The Chair asked for a brief introduction of the report.</p> <p>The Interim General Manager Alexandra Palace – Mr Gill, together with Regeneration Manager – Mr Hopson gave a succinct introduction of the circulated report giving a brief synopsis of each the following issues pertaining to the regeneration of the Palace:</p> <ul style="list-style-type: none"> • An overview of the entire Regeneration and Development Project for AP&P, including a chart showing the key sequential stages in the Project • Details of the work streams comprising Stage 2 of the Project (Concept Planning) • The studies necessary to complete the Concept Plan • Outputs from the Concept Plan • Timescales for delivery and estimated costs for Stage 2 of the Project and an outline Project Plan • Financial implications of the Project <p>The Board were advised that a further report on the Regeneration Project Plan would be reported to the proposed additional Board meeting on 21 July 2011, including the proposed Communications Strategy. The introduction was concluded with a comment from the Managing Director Alexandra Palace Trading Limited – Ms Kane, stating that the momentum of the process was such that it was tremendously exciting to be at this stage and she sincerely endorsed what was being put forward today.</p> <p>Mr Gill reminded the Board that Mark Hopson would be seconded to AP&P full time as of 1 July 2011 to progress the stage 2 concept planning of the project., and that Mr Hopson's presence would be much valued in the coming months.</p> <p>The Chair thanked officers for their introduction and commented of the positive and openness approach of the regeneration of the Palace, welcoming the evident</p>

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transparency and open consultation process embarked upon with stakeholders and the public.

The Board then undertook a wide ranging discussion of the process to next be embarked upon, noting that that there would be opportunity for certain matters to be raised during the exempt part of the agenda – the main points arising from the discussion were:

- That in terms of survey and review of building conditions the previous aborted regeneration process had had considerable studies and building assessments and that much of that information would not be outdated and therefore of considerable value in terms of aspect of the proposed concept planning and confirmation that much of the previous studies had been assessed and information already taken from them some 18 month previously with assistance from the Prince's Regeneration Trust and much of the King Sturge survey of 2008 had been expertly analysed by Colliers International;
- That the outcome of Stage 2 concept planning may appear to be a little vague in terms of the likely models that the Trust would be asked to consider and if the main players were likely to be Live Music event organisers and confirmation that the outcome was indeed as yet unknown as to the likely way forward but that at the point of conclusion of the concept planning process there would be clear options for the Board to consider and then move into the tender invitation stage;
- Whether there was a likely 'Plan B' in the event of the process stalling and the issues of the state of the building during the concept planning stage deteriorating further
- The involvement of stakeholders and the need to be clear on the process of consultation and communications strategy given the previous negative communication processes and confirmation that stakeholder consultation , and communications strategy would be considered in July by the Board

The Chair then summarised and it was:

RESOLVED

- i. That the proposed key milestones for the entire Project and the associated costs identified thus far be noted;
- ii. That the Alexandra Park & Palace Regeneration Working Group be instructed to progress accordingly with Stage 2: Concept Planning as outlined in paragraph 9.1 of the report using the funds available together with and securing additional external funding to complete Stage 2 ;
- iii. that the Communications Strategy be reported the proposed meeting of the Alexandra Palace and Park Board on 21 July 2011;
- iv. that it be noted that further reports on Stage 2 and ramifications for the next Stage/s would be reported to future meetings of the Board.

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The Chair advised that the Minutes of the Board of 9 May 2011 were for the Board to consider and approve, and also circulated as 'TO FOLLOW' items were the notes of the informal joint Consultative and Advisory Committees, and also the formal deliberations of the Advisory Committee, both meetings being on 31 May 2011 for the Board to consider.

Following discussions of the recommendations of the Advisory Committee and an attempt to clarify one of the recommendations of that meeting's referral with the Chair of the Advisory Committee, and following succinct advice from the Trust Solicitor as to the responses from the Board to the Statutory Advisory Committee, the Chair summarised. In relation to paragraph c below the IGM reminded the trustees that he had asked the Trust's solicitor to consider and advise on this matter once the Monitoring Officer of the LBH had reported the outcome of the Standards Committee meeting to him. It was not the case that the matter is only now being reviewed in consequence of the advice of the SAC. Accordingly it was:

RESOLVED

- i. That the Minutes of the Alexandra Palace and Park Board held on 9 May 2011 be agreed and signed by the Chair as an accurate record of the proceedings;
- ii. That the notes of the informal joint meeting of the Alexandra Palace and Park Consultative Committee and Alexandra Park and Palace Advisory Committee held on 31 May 2011 be received and noted;
- iii. That in respect of the minutes of the Alexandra Park and Palace Advisory Committee held on 31 May 2011 and recommendations of the Committee for the Board to respond to, the following responses be referred back to the Advisory Committee for consideration.;

a. Park Activities Update – Coronation Sidings Development (including Hornsey Depot)

Recommendations to the Board

- i. That the Board be strongly recommended to reconsider its decision not to object to the proposals and to submit a letter of objection to the Coronation Sidings planning proposals on the grounds that the views from the Park would be spoiled by the scale of the proposed building.

Board's response:

- i. that having considered the advice of the joint informal meeting of the Alexandra Park and Palace Advisory Committee and Alexandra Palace and Park Consultative Committees, and the formal resolutions of the Alexandra Park and Palace Advisory Committee of 31 May 2011 that the Board should object to the proposed development at Coronation Sidings, and requesting that this Board reconsiders its previous decision of 9 May 2011, and accepts the decision and advice of both the informal meeting of the Alexandra

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Park and Palace Advisory and Alexandra Palace and Park Consultative Committees, and the Alexandra Park and Palace Advisory Committee to formally object to the planning application, following consideration of the advice and having reviewed the concerns expressed, together with those of local residents and stakeholders, that its decision of 9 May 2011 with regard to proposed planning application for development at Coronation Sidings, the decision of the Board of 9 May 2011 be varied so that its primary position is one of a formal objection to the proposed planning application for the development at Coronation Sidings on the grounds that the scale of the development would spoil and blight the existing views from Alexandra Palace;

- ii. that the decision of the Alexandra Palace and Park Board of 9 May 2011 to make a representation regarding the planning application for the Coronation Sidings development, and request section 106 funds to carry out a planting scheme on the park side of the development, and requesting that the developer provides trees, shrubs, and/or climbing plants on their land, and the proposed colour scheme blends into the landscape, remain as its secondary position and re-forwarded to the LB Haringey with resolution (iii) above as a caveat for consideration by the LB Haringey in the event that the proposed planning application be granted approval.

b. Muswell Hill Entrance Footbridge Proposals

Board's response:

that in respect of proposed replacement of the roof of the Muswell Hill pedestrian bridge, and the endorsement of the joint informal meeting of the Advisory and Consultative Committees of 31 May 2011 respectively and the formal resolutions of the Advisory Committee to the proposals, that confirmation of, and endorsement be given to the proposed roof replacement.

c. Item Raised by Interested Group – Haringey Standards Board Hearing

- i. That the Board be recommended to give due and proper consideration to the views and comments made during the Informal Advisory and Consultative Committees debate on this matter and report back to both Committees in due course, as to the outcome of their deliberations.

Board's response:

That the advice/recommendation be accepted with the caveat that when the APPB considers the matter of the outcome of the Standards Cttee, at its meeting in October 2011 the matter may be considered as an exempt matter and consequently the outcome/decision thereto may not be able to be reported back to the SAC.

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	<p>ii. That the Board be requested to review the circumstances which lead to the Alexandra Palace and Park Charitable Trust entering into a binding agreement with Firoka as revealed in the Walklate Report and findings in order to clear the air and ensure that lessons had been learnt and to prevent any such situation of a similar nature arising in future.</p> <p><i>Board's response:</i></p> <p>The Board received the advice of the Trust's solicitors. The whole issue of Firoka had now been the subject of 3 separate Walklate reports. He advocated great caution in incurring yet further legal costs in investigating something that had already been so extensively investigated. He advised that there was one issue which justified further review, namely the determination of the Standards Committee but that this apart the SAC advice should be rejected. The Board accepted this advice and therefore rejected this request for another review.</p> <p>iii. That the Board be requested to consider recovering some of the financial losses to the Charitable Trust from Firoka arising from their agreement with Firoka.</p> <p><i>Board's response:</i></p> <p>That the SAC be asked to clarify whether the resolution was pertaining solely to the losses sustained through the Firoka development, or the wider issue of losses.</p>
<p>APBO108.</p>	<p>ANY OTHER UNRESTRICTED BUSINESS THE CHAIR CONSIDERS TO BE URGENT Nil items.</p> <p>The Chair then varied the order of business to next consider agenda item 15.</p>
<p>APBO109.</p>	<p>APPOINTMENT OF DIRECTORS TO THE BOARD OF ALEXANDRA PALACE TRADING LIMITED AND BANK SIGNATORY CHANGES FOR 2011/12 Following a brief introduction of the report Councillor Peacock nominated Councillors Cooke and Stewart as Councillor Members of the Board to be appointed as Directors of Alexandra Palace Trading Limited, following the resignation of Councillors Egan and Strickland as Directors.</p> <p>Councillor Stewart nominated Councillor Cooke to act as Bank signatory for the Trust, to replace Councillor Egan.</p> <p>RESOLVED</p> <p>i. That the resignation of Cllrs Egan and Strickland as Directors of Alexandra Palace Trading Limited be noted;</p> <p>ii. That the nomination of Councillors Cooke and Stewart from the Board be</p>

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	<p>received and that each be appointed as Directors to Alexandra Palace Trading Limited;</p> <p>iii. That in the capacity as sole shareholder of APTL this Board resolves, subject to the willingness of the nominees Councillors Cooke and Stewart, that they be appointed directors of APTL.</p> <p>iv. That Councillor Cooke be nominated as Bank signatory for the Trust to replace Councillor Egan.</p>
APBO110.	<p>EXCLUSION OF THE PUBLIC AND PRESS</p> <p>RESOLVED</p> <p>That the press and public be excluded the from the meeting for consideration of the items below as they contain exempt information as defined in para 3 of Section 100a of the Local Government Act 1972 (as amended by Section 12A of the Local Government Act 1985); namely information relating to the business or financial affairs of any particular person (including the authority holding that information).</p> <p style="text-align: center;">SUMMARY OF EXEMPT/CONFIDENTIAL PROCEEDINGS</p>
APBO111.	<p>DRAFT TRUSTEES REPORT AND FINANCIAL STATEMENT FOR THE YEAR ENDING 31 MARCH 2011</p> <p>AGREED RECOMMENDATIONS</p>
APBO112.	<p>FINANCE UPDATE</p> <p>AGREED RECOMMENDATIONS AS MOVED BY THE CHAIR</p>
APBO113.	<p>ANY OTHER EXEMPT BUSINESS THE CHAIR CONSIDERS TO BE URGENT</p> <p>Nil items</p>
APBO114.	<p>TO NOTE THE DATES OF FORTHCOMING MEETINGS OF THE BOARD FOR 2011/12</p> <p>NOTED</p>

There being no further business to discuss the meeting ended at 21.52hrs.

COUNCILLOR MATT COOKE

Chair